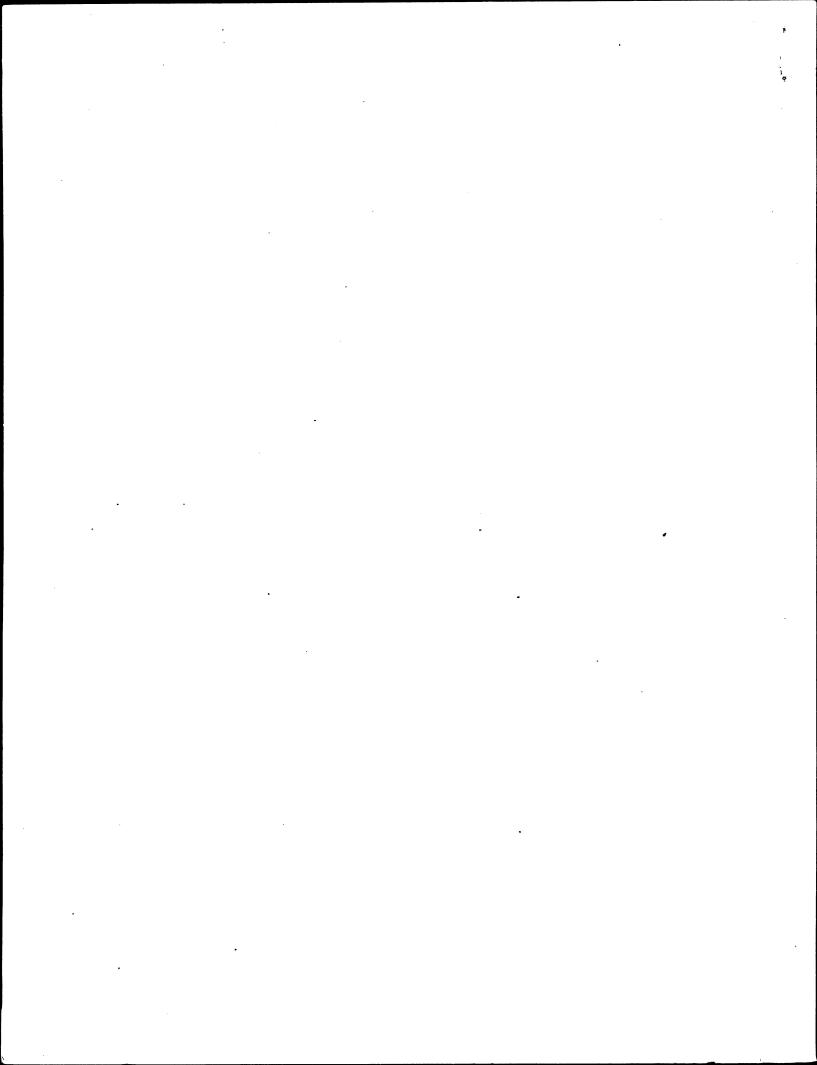
COUNSELING CENTER SURVEY AND DIRECTORY 1985





University of Pittsburgh

OFFICE OF STUDENT AFFAIRS
Counseling and Student Development Center

October 1, 1985

Dear Colleague:

The report on the survey of counseling center directors by the Urban Counseling Center Task Force is enclosed. Highlights of the survey are listed followed by a summary of the data broken down by urban/non-urban, and large/small institutions. A directory alphabetized both by person and institution is also provided.

While the report has been sent to you as a reward for your participation and there is no further obligation, if your budget can spare it, a contribution of \$4.00 would help defray the printing and mailing costs. Use the attached form if you want to do this. Space is also provided for you to order the 1985 Speakers Resource Directory which was put together for ACPA and which, thanks to your contributions, has enlarged considerably over last year.

I hope you find the survey data helpful and that you can find the time to return the attached evaluation sheet.

Sincerely.

Bet

Robert P. Gallagher, Director University Counseling and Student Development Center

P.S. Just one more item. Please review the enclosed request for humorous material and respond if the spirit moves you.

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URBAN/NON-URBAN COUNSELING CENTER SURVEY HIGHLIGHTS, 1985 N = 245

Considering only the total data (combined urban and non-urban) of the responding centers it was noted that:

- --21 centers (9%) charge for counseling services; up 1% from 1984, and 3% from 1983. A little over half of these centers collect third party payments. (Items 1 & 2)
- --65 centers (26%) are at least partially supported by mandatory student fees. About half of these report that fees cover more than 90% of their budget. (Item 3)
- --21% report their budgets fared better on average than other institutional units, 19% fared worse, and 68% fared about the same. (Item 5)
- --For the third year in a row centers report more gains than losses in staff positions. About twice as many centers report gains in new positions than those reporting losses. (Items 6 & 7)
- --40% of centers have on-line computers; 60% have microcomputers. The increase in microcomputers has tripled over the past two years. (Item 8)
- --16 mergers of counseling centers and the mental health units of student health services were reported; 11 clinics merged under counseling centers, 2 under health services, and 3 did not report direction. (Item 10)
- --In the past 2 years 33 counseling centers gained responsibility for career counseling, while 15 centers lost such responsibility. 46% of directors believe career counseling should be done primarily in the counseling center, 15% feel the placement center is the most appropriate setting, and 38% prefer an equal sharing. (Items 11 & 12)
- --27% of centers have IACS accreditation. Comments about value of this accreditation are appended. (Items 18 & 54)
- --19% are unionized, comments on unionization are appended. (Items 20 & 54)
- --72 centers have waiting list problems. Of these 75% have a formal intake system. Feelings about intake systems are summarized. (Items 22 & 23)
- --51% report an increase in prevalence of seriously disturbed students in past year. (Item 22)
- --20% report seeing more cases of anorexia, 48% saw an increase in bulimia. (Items 28 & 29)
- --59% of centers report an increase in learning skills disorders. (Item 31)

- --Special training programs for staff in past year have focused primarily on eating disorders (74%), alcohol problems (62%), legal issues (57%), women's issues (53%) and crisis intervention (50%). (Item 30)
- --6 suits were filed against centers, and 33 centers had their case records subpoenaed. (See items 32 & 33 for descriptions)
- --58 centers (24%) gave warning to a third party about a potentially dangerous client. (Item 36)
- --57 centers (23%) limit the number of counseling sessions allowed. Interestingly these centers have a higher mean number of sessions per client than do centers with no such limits. (Items 39 & 40)
- --When a student-in-residence exhibits some suicidal potential in a counseling session 14% of directors would quietly let residence directors know, 46% would encourage student to inform, or give counselor permission to inform residence director, and 40% would do neither, and would continue to counsel. (Item 41)
- --54 centers (22%) have a written policy on when and how to notify parents (spouse, etc.) of a student's seriously deteriorating psychological condition. (Item 42)
- --The majority of directors found it problematic when counseling centers: take a pro-choice, or pro-abortion stand (89%), store client information on the computer main-frame (84%), or provide religious counseling within the center (64%). A minority of directors found the following problematic: reporting a client who is an active child abuser (34%); sharing client information with a government agent who has a signed release form (40%); and discussing a client's case in staff meetings without client's permission (23%). (Item 44)
- --126 centers hired a counselor in past years at a mean salary of \$22,600. Salary data by degree, race and sex are presented. (Items 46, 47, 48)
- --When hiring new couselors 7% of centers <u>require</u>, and 35% <u>prefer</u>, applicants to have an APA internship; 47% accept any respectable internship experience; and 10% do not require a prior internship. (Item 49)
- -- The mean salary increase received by counseling staff this year was 6%. (Item 51)
- --Fundraising activities, software equipment utilized, comments on collective bargaining, and innovative staff development programs are also listed following the statistical summaries. (Items 52 to 56)

			RY DATA: URBAI orted Outside				COMMENTS
		URBAN	NON-URBAN	LARGE	SMALL	TOTAL	COMMENTS
		N=135	N=96	N=110	N=111	N=245*	*Not all centers checked urban, non-urban or large,
							small so some discrepancies will be noted in "total" res- ponses throughout the survey.
1.	Centers that charge a fee for services	14 (10%)	7 (7%)	15 (14%)	6 (6%)	21 (9%)	More than 12 of the centers began charging only after the 3rd session.
2.	Centers that collect						the Jid Session.
	3rd party payments	8 (6%)	3 (3%)	9 (8%)	2 (2%)	12 (5%)	
3.	Centers supported by a mandatory fee	42 (31%)	16 (17%)	33 (30%)	25 (23%)	63 (26%)	About 1/2 the centers report that fees cover more than
							90% of budget, about 1/4 say it covers between 30 and 70% and the remainder say
			•				below 30%
4.							
	to become somewhat self supporting	14 (10%)	11 (12%)	16 (15%)	7 (6%)	26 (11%)	See item #52 for Fund-raising activities
	0						
5.	Compared with other institutional units counseling center						
	budget has done: (a) better than most	28 (21%)	21 (22%)	26 (24%)	21 (19%)	51 (21%)	
	(b) worse than most (c) about the same	16 (12%) 89 (67%)	7 (7%) 65 (70%)	8 (7%) 74 (69%)	14 (13%) 74 (68%)	24 (10%) 166 (68%)	
6.	Centers that gained staff positions in		•				
	past year: (a) Professional (b) Clerical (c) Grad assistants or	33 (24%) 22 (16%)	22 (33%) 5 (5%)	27 (25%) 18 (16%)	25 (23%) 8 (7%)	60 (25%) 28 (11%)	For the 3rd year in a row centers report more gains than losses in staff
	time interns (d) Full time interns	19 (14%) 10 (7%)	18 (19%) 7 (7%)	23 (21%) 10 (9%)	14 (13%) 8 (7%)	42 (17%) 18 (7%)	positions.
7.	Centers that lost staff positions in						
	past year: (a) Professional	16 (12%)	7 (7%)	10 (9%)	12 (11%)	24 (10%)	
	(b) Clerical (c) Grad Assistants	8 (6%)	4 (4%)	3 (3%)	8 (7%)	12 (5%)	
	or 's time interns (d) Full time interns	5 (4%) 4 (3%)	2 (2%) 3 (3%)	3 (3%) 4 (4%)	2 (2%) 2 (2%)	8 (3%) 7 (3%)	
8.	Centers that have an:	50 (00W)	20 (10%)	/4 //29)	42 (38%)	98 (40%)	This represents a 10% and
	(a) On-line computer (b) Micro-computer	53 (39%) 81 (60%)	39 (40%) 59 (61%)	46 (42%) 79 (72%)	54 (49%)	147 (60%)	22% increase over last year. Over the past 2 years the reported increase in
							microcomputers has tripled.
							See item #53 for listing of software.
9.	Relationship between student Health Service						
	and C.C. (a) Admin. separate-						
	both provide pers. couns.	35 (26%)	17 (18%)	35 (32%)	13 (12%)	57 (23%)	Non-urban and smaller schools
	(b) Admin. sep. SHS pr all pers. couns. (c) Admin. sep. CC pro	0	0	0	0	0	seem much less likely to have both services providing personal counseling.
	(c) Admin. sep. CC pro vides all pers. couns.	81 (60%)	72 (75%)	63 (57%)	87 (78%)	160 (65%)	
	(d) CC Director resp.	9 (7%)	3 (3%)	4 (4%)	6 (5%)	12 (5%)	
	for SHS (e) CC reports to	and the second	2 (2%)	4 (4%)	5 (5%)	9 (4%)	
	SHS Director	6 (4%)	2 (2%)	7 (4%)	5 (3/6)	, (7/0)	

		URBAN	NON-URBAN	LARGE	SMALL	TOTAL	COMMENTS
10.	Schools where there has been a merger of C.C. and S.H.S.						2 moved into S.H. centers 11 were combined under counseling centers.
	mental health units						(3 did not indicate
	in past year.	9 (7%)	6 (62)	6 (6%)	6 (5%)	16 (6.5%)	direction) About 70 directors added comments about inter-
							actions between CC and HS program in past year. These comments will be
							forwarded upon request.
11.	In past 2 years career counseling has:						
	(a) been moved out of CC or:	11 (8%)	4 (4%)	2 (2%)	9 (8%)	15 (6%)	
	(b) move out of CC is		4 (4%)	4 (4 2)i	4 (4%)	8 (3%)	•
	being considered (c) been moved into CC	4 (3%)					
	or: (d) Move into CC is	16 (12%)	16 (17%)	7 (7%)	20 (18%)	33 (14%)	
	being considered (e) None of the above	104 (77%)	4 (4 Z) 68 (71 Z)	2 (2%) 94 (86%)	2 (2%) 76 (69%)	5 (2%) 184 (75%)	
12.	Belief about where career counseling should be offered:		,	·			The reasons given for these opinions were too varied and too extensive to include
	(a) Primarily-Placement (b) Primarily-Counseling	23 (18%) 53 (43%)	13 (14%) 50 (51%)	11 (11%) 51 (51%)	22 (21%) 44 (41%)	37 (15%) 106 (46%)	in this report. Please write if you would like a
	(c) Shared equally	48 (39%)	33 (35%)	38 (38%)	41 (38%)	87 (38%)	copy of the responses.
13.	Centers that have special- ists in the following:						Specialists in 17 other areas were listed includ-
	(a) Eating disorders (b) Alcohol related	82 (61%)	60 (63%)	74 (67%)	62 (56%	153 (63%)	ing aids, gender issues, sexual
	problems (c) Other drug related	52 (39%)	47 (49%)	45 (41%)	46 (41%)	107 (44%)	dysfunction, phobias, etc. Some centers, however,
	problems	24 (18%)	24 (26%)	22 (20%)	19 (17%)	53 (22%)	discourage such special- ization.
14.	**		•,				
	evaluation: (a) Evaluated on es- tablished criteria. Report shared with director's super-						About 6% list other approaches. A number of these use a combination of approaches. Several
	visor (b) Evaluated on estab. criteria but shared	66 (49 %)	53 (55%)	56 (51%)	55 (50%)	125 (51%)	are in the process of developing an evaluation system, and some evaluate
	only with staff member (c) No established criteria but director reviews	21 (16%)	18 (19%)	24 (22%)	14 (11%)	40 (16%)	based on guidelines established through bargaining agreements.
	progress on regular basis	31 (23%)	15 (16%)	18 (16%)	27 (24%)	50 (20%)	
	(d) Team goals reviewed by total staff. No individual evaluation						
	necessary-except when problem becomes obvious	. 11 ((8%)	2 (2%)	5 (5%)	7 (6%)	15 (6%)	
15.	Criteria used for formal evaluations:						
	(a) Relative workload (b) Written evaluation	76 (56%)	61 (64%)	71 (65%)	59 (53%)	145 (60%)	Other criteria listed in- cludes supervisor's sub-
	by clients (c) Written evaluation	31 (23%)	29 (30%)	32 (29%)	26 (23%)	65 (27%)	jective opinion, self reports, criteria established by
	by consultants or other	13 (10%)	14 (15%)	14 (13%)	10 (9%)	31 (13%)	personnel office, income generation, initiative
	(d) Quality of case presentation at						in helping center to achieve its goals, etc. Most fre-
	staffings (e) Direct supervision	27 (20%)	27 (28%)	27 (25%)	23 (21%)	56 (23%)	quently listed, in "other" category, however, were
	of counselor's cases (f) Contributions to	35 (26%)	33 (34%)	30 (27%)	34 (31%)	69 (28%)	"contributions made that are in addition to regular counseling responsibilities."
	profession (g) Other criteria	55 (41%) 7 (35%)	43 (45%) 36 (38%)	53 (48%) 41 (37%)	38 (34%) 39 (35%)	102 (42%) 85 (35%)	
16.		1 (30/6)	30 (30%)	4T (31%)	37 (33%)	05 (35%)	
10.	Directors that be- lieve all staff should						
	receive some kind of case supervision	96 (71%)	75 (78%)	81 (74%)	85 (77%)	183 (75%)	
17.	Centers that provide case supervision for all counselors	83 (62%)	57 (59%)	70 (64%)	68 (61%)	150 (61%)	
		(02/0)	- (55%)	.5 (54%)	()	(/	

			URI	BAN	NON-	-URBAN	t	AR	.GE	SMA	LL	TOT	AL	
18.	Cent	ers accredited												
	by L		39	(29%)	23	(24%)	4	0	(36%)	22	(20%)	65	(27%)	
19.		ers that provide												
		ional-education ses for credit	7	(5%)	14	(15%)	1	LO	(9%)	12	(11%)	22	(9%)	Item included at request
														of several directors. A lot of confusion, however,
														about definition of term.
20.	Coun	selors are			٠.									
	unio	nized	24	(18%)	19	(20%)	2	21	(19%)	17	(15%)	46	(19%)	
21.	Impa	t of bargain-												
	ing	unit on service very:												
		Positive	. 1	(4%)	4	(19%)		0			(19%)		(12%)	See No. 55 for comments on unionization
		Negative	1	(4%)	3	(14%)		1	(4%)	2	(10%)	4	(8%)	
	(c)	No significant impact	24	(92%)	14	(67%)	2	21	(96%)	15	(71%)	41	(80%)	
22.		ers that have a ing list problem.	40	(30%)	30	(31%)		47	(43%)	21	(19%)	72	(29%)	As noted last year centers
				(33.3)										with waiting list problems
23.		ers with waiting problems that												tend to be the centers that have formal intake systems.
		have a formal							**				1.5	We probably need to study
	inta	ke system.	30	(75%)	22	(73%)	•	37	(78%)	15	(71%)	54	(75%)	this relationship further.
24.	Time	allotted to in-												
		system:	22	(35%)	17	(53%)		2/4	(42%)	15	(37%)	42	(39%)	
		hour 1 hour		(50%)		(44%)			(447)		(54%)		(49%)	
	(c)	2 hours or more	10	(15%)	1	(3%)		8	(14%)	4	(10%)	13	(12%)	
25.	Inta	ke interviews											4	
-5.		conducted by:									7495	,	(2%)	
		Interns only		(3%) (65%)	27	(79%)		. 0	(82%)		(4%) (57%)		(68%)	
		Interns & staff Staff only		(28%)		(15%)	· .		(13%)		(32%)		(25%)	
		Other	3	(4%)	22	(6%)		3	(5%)	3	(7%)	6	(5%)	
26.	Feel	ings about in-					. '							
	take	system:											de la	
	(a)	Efficient-cuts down	20	(21%)	24	(25%)		28	(26%)	25	(23%)	61	(25%)	
	(b)	on waiting lists Inefficient-gets in	20	(21/4)	-	(23.0)			(20.0)					
		way of counseling &		(0.00)		. (228)			(30%)	25	(23%)	63	(26%)	
	(-)	adds to waiting list. Helps to identify	29	(21%)	32	(33%)	•	دد	(30%)	23	(23%)	03	(20%)	
,	(6)	people who need							A. Villa					
<i>'</i> .		immediate treatment.	66	(49%)	39	(41%)		55	(50%)	48	(43%)	116	(47%)	
	(a).	Helps to assign clients to approp-									, a			
		priate staff person	70	(52%)	38	(40%)		58	(53%)	48	(43%)	118	(48%)	
	(e)	Bureaucratic-students need to jump another				•								
• .		hurdle before get-							(055)		(20#1		(2/9)	
		ting help.	40	(30%)	41	(43%)		38	(35%)	38	(32%)	83	(34%)	
					SUMM	ARY OF	OTHER	CC	MMENTS					

Opposed to intake

Not necessary (no waiting lists) Receptionists trained to identify clients in crisis for quick referral Policy of seeing every student ASAP upon request Presents a barrier for effective communication It inhibits continuity of care Turns intake counselor into data collector-evaluator rather than helper Prolongs counseling in many cases
Some centers do not have formal intake system but every counselor's first session is treated like an intake and student may be referred if appropriate.

Favor Intake

Training advantages Opportunities to provide early, almost immediate support to all students Opportunity it provides for referral to a group, psychiatrist, or a outside agent Helps in quality assurance Reduces pressure on staff Helps prepare client for counseling Gives staff contact with clients other than own case load One director made a case for the importance of having only regular staff do in-take, arguing that it is too important and too complex a process to be left in the hands of interns

ŧ		URBAN	NON-URBAN	LARGE	SMALL	TOTAL	COMMENTS
27.	Prevalence of seriously disturbed students seen in past			•			
	year: (a) Increased	59 (45%)	58 (60%)	61 (56%)	49 (45%)	123 (51%)	
	(b) About the same	70 (53%)	32 (33%)	48 (44%)	52 (48%)	110 (45%)	
,	(c) Decreased	3 (2%)	6 (6%)	0 (0%)	8 (7%)	9 (4%)	
28.	In terms of anorexia,						
	counselor's are seeing:		10 (100)	07 (05%)	13 (13%)	48 (20%)	
	(a) More	33 (26%)	12 (13%)	27 (25%)			
	(b) About the same	79 (62%)	62 (65%)	68 (62%)	68 (65%)	149 (63%)	
	(c) Less	16 (12%)	21 (22%)	15 (14%)	23 (22%)	38 (17%)	
29.	In terms of bulimia,						
	counselors are seeing:						
	(a) More	63 (49%)	45 (47%)	53 (47 %)	50 (47%)	114 (48%)	
	(b) About the same	56 (43%)	42 (44%)	48 (44%)	48 (45%)	105 (44%)	
:	(c) Less	10 (8%)	9 (9%)	8 (7%)	9 (8%)	19 (8%)	

Responses to question "In past 2 years has your staff received any special training in the following?" (Reporting total data only)

		Yes, Special Training received	No-but could use	No-not necessary	
	(a) Eating disorders	174 (74%)	40 (17%)	21 (9%)	Eating disorders and
	(b) Alcohol Problems	142 (62%)	61 (27%)	27 (12%)	dealing with alcohol pro- blems seem to be receiving
	(c) Other drug problems	67 (33%)	90 (44%)	48 (23%)	the most attention in
	(d) Women's issues	114 (53%)	53 (25%)	47 (22%)	terms of training being provided. It was inter-
	(e) Men's issues	37 (19%)	99 (51%)	60 (31%)-	esting to note that men's
	(f) Minority issues	99 (48%)	70 (34%)	39 (19%)	issues received the least amount of interest in
	(g) Crisis intervention	107 (50%)	57 (26%)	51 (24%)	terms of training provid-
	(h) Legal issues	126 (57%)	81 (37%)	12 (6%)	ed, but a mixed review in terms of whether there was
	(i) Development Theory	75 (36%)	62 (29%)	73 (35%)	a need for further train-
	(j) Psycho-pharmacology	78 (38%)	89 (44%)	37 (18%)	ing in this area. It re- ceived the highest per-
	(k) Time Limited Therapy	79 (37%)	80 (38%)	53 (25%)	centage of "could use" and
	(1) Other treatment modalities	111 (58%)	55 (28%)	27 (14%)	the second highest percent- age of "not necessary." Directors also seemed to
					feel a need for more train- ing in "drug-related pro- blems" and in psycho-phar- macology. Directors were least interested in further training in developmental theory.
31.	Centers reporting an increase in learning disabilities	73 (54%) 63 (66	%) 70 (64%) 6	4 (58%) 145 (59%)	concern here about
					how to handle these students.
32.	Suits against center in past year	3 (2%) 3 (3%)	4 (4%)	2 (2%) 6 (3%)	

(a) Grad student claimed she didn't get job because letters in her file (which she solicited) were discriminatory. We agreed not to mail letters out and complaint was dropped.
(b) Director consulted with director of personnel about a college employee, who was then asked to be evaluated at hospital. Employee sued all involved. Settled out of court.
(c) Staff member suing for sex discrimination re. salary.
(d) Suit by employee who was dismissed for failure to become licensed. Employee claimed race and age discrimination. Federal hearing officer has not rendered an opinion but made it clear during the hearing that there was no basis for the plaintiff's claim.
(e) Suit filed by parents of student who committed suicide for not providing adequate care.
(f) Counselor being sued by former client who claims counselor turned counseling relationship into a sexual relationship.

NON-URBAN

SMALL

TOTAL

COMMENTS

33		Tenters that have seen subpoenaed n past year 18 (13%) 12 (13%) 24 (22%) 6 (5%) 33 (13.5%) 19 centers com-	
		n past year 18 (13%) 12 (13%) 24 (22%) 6 (3%) 33 (13.3%) 19 Centers Com-	
		EXAMPLES OF SUBPOENAS	
		Complied Did not comply	
1		thild custody cases (3). In Texas, law now 1. Refused even with client's release (2) 2. Refused subpoenas but gave dispositions based	
		ble on subpoenae basis.	
		occident cases (2) to prove emotional reper- in co-joint sessions	
		ussions, and to show accident a result of 4. Client charged ex-boyfriend with battery. Records sought. Claimed "privileged com-	
-	•	legligent suit against gymnastics program munication." Attorney did not pursue. Had enough other evidence.	
	•	insurance and workman's compensation claims (3) 5. State attorney-general secured a motion to quash 6. Auto accident. CC claimed resultant emotional	
		problems. Records indicated she never even mentioned accident.	
		mentioned accident.	
34	•	lave had to confront	
		staff member in past year about unethical	
		practices 14 (10%) 11 (12%) 18 (16%) 6 (5%) 27 (11%)	
35		lave had to fire a	
		counselor in past year	
		pecause of unprofes- sional practices 2 (1.5%) 1 (1%) 2 (2%) 1 (1%) 3 (1.5%)	
36	•	Centers that had to vive warning to a 3rd	
		arty in past year	
		bout a potentially langerous client 32 (24%) 22 (23%) 31 (28%) 23 (21%) 58 (24%)	
		EXAMPLES OF WARNINGS GIVEN	
		There were 45 instances ranging from 1 to 10 per center of warnings given to parents, residence life traff or others about potentially suicidal students.	
		ooth parents were threatened in 2 cases.	
		Mothers were warned of threats by their daughters in two cases. In one additional case a mother was was involved because a student's suicidal plans were also dangerous to the mother.	
		The spouse of a student, and the spouse of the parents of a student were given warnings. The threatening parent was seen by a counselor)	
		Counseling center staff members were threatened in 2 cases.	
		There were 4 instances where women were in danger because of jealous or rejected boyfriends.	
		One male student was warned of a threat by his girlfriend.	
		Five faculty members were threatened by students.	
		One student threatened to kill his ex-therapist.	
		One student's grandfather had to be warned of his grandson's hostile intentions.	
		There were 6 cases of counselor intervention where the threatened person was unspecified.	
. ((1)	Counselors also intervened when students were making terroristic threats in the residence halls, when a faculty member became dangerous, when a student reported knowledge of another	
		person's dangerous threats, and in several cases as consultants to the faculty when dangerous threats were received by students who were not clients.	
3	7.	Centers where clients	
		have access to coun- selor's reports on	
		request. 82 (62%) 48 (50%) 63 (58%) 61 (56%) 140 (58%)	
3	8.	Reasons for giving My understanding of	
		student access to	
		not be made available.	
		ment 31 (23%) 21 (22%) 23 (21%) 26 (23%) 55 (30%) Since 30% of the res- (b) State law 23 (17%) 12 (13%) 20 (18%) 16 (14%) 37 (20%) pondents feel differ-	
		(c) Center courtesy 48 (36%) 37 (39%) 38 (33%) 44 (40%) 93 (50%) ently, some further	
		checking with our school attorneys might	
		be in order.	

COMMENTS

A further analysis of items 39 & 40 resulted in a curious finding. Centers that limited the no. of sessions had a higher mean no. of sessions (6.6) than did centers that had no limit (5.6).

		URBAN		NON	-URBAN	LAR	GE	SMA	LL	TO	TAL
		e ^r									,
39.	Centers that limit no. of counseling sessions allowed	36 (27%)		19	(20%)	29	(26%)	21	(19%)	57	(23%)
40	Warrang of secologs										
40.	Mean no. of sessions per client (all							6.0		5.8	
	centers)	6.3		4.9		5.6		0.0		٥.0	
										•	
	•										
41.											
	might be taken if student in residence		•								
	exhibits some sui- cidal potential:										
	(a) Quietly let resi- dence director										
	know and ask him/										
	her to keep an eye on student (b) Encourage student	8 (6.5%)		18	(19%)	10	(10%)	19	(18%)	31	(14%)
	to inform or allow you to inform the										
	residence director (c) Do neither (a) nor-	61 (50%)		38	(41%)	50	(49%)	44	(42%)	106	(46%)
	<pre>(b), continue to counsel</pre>	53 (43%)		37	(40%)	41	(40%)	41	(39%)	91	(40 %)
42.	Resp. to "do you have written policy on										
	when and how to notify parents (spouse, etc.)										
	of a student's serious-										
	ly deteriorating psy- chological condition?"			20	(215)	10	/10 % \	22	(30%)	5.6	(22%)
	(a) Yes (b) No, not needed	23 (17%) 39 (30%)			(31%) (25%)		(18%) (32%)		(24%)		(29%)
	(c) No, but would be helpful	70 (53%)		42	(45%)	54	(51%)	50	(46%)	116	(49%)
43.	Centers that would										
	(against their clients wishes) in-										
	form the parents of an under-age client										
	who had been hospi- talized for psycho-						γ				
	logical reasons	114 (84%)		69	(22%)	87	(79%)	88	(79%)	197	(81%)
44.	Directors who see it as problematic when										
	a counseling center: (a) Takes a pro-choice				,						
	on pro-abortion	110 (079)		96	(90%)	96	(87%)	9.8	(88%)	215	(88%)
	stand (b) Reports a client	118 (87%)		00	(30%)	,	(0,14)	,,	(00%)		
	to police who is an active child abuser	46 (34%)		33	(34%)	38	(35%)	33	(30%)	83	(34%)
	(c) Stores client in- formation in a main					•					
	computer given cur- rent protection										
	capabilities	115 (85%)		78	(81%)	90	(82%)	96	(87%)	205	(84%)
	(d) Shares client in- formation with a										
	governmental agent who has a signed										
	release form. (e) Discusses a client's	61 (45%)		32	(33%)	49	(45%)	35	(32%)	98	(40%)
	case in staff without client's permission.	28 (21%)		23	(24%)	21	(19%)	27	(24%)	57	(23%)
	(f) Provides religious counseling in center	86 (64%)		63	(66%)	78	(71%)	65	(59%)	157	(64%)
									•		

	URBAN	NO	n-urban		LAR	GE	SMA	LL	TOT	AL	COMMENTS
Diament desertion	•		-	+ 1							
	40 (30%)	13	(14%)		23	(22%)	25	(23%)	54	(22%)	
	(33.17)										
	76 (56%)	60	(65%)				64	(59%)			
	1 (0.7%)) 0			1	(1%)	0		. 1	(0.4%)	
professionals	8 (6%)										
(e) Social workers	2 (1.5%)) 2	(2%)		2	(2%)	1	(1%)	4	(1.6%)	
(f) Student personnel											
administrators	6 (4%)	10	(11%)								
(g) Other	2 (1.5%)) 0			4	(4%)	3	(3%)	7	(3%)	
Contage that hirad a											
	86 (49%)	51	(53%)		61	(56%)	51	(46%)	126	(51%)	Mean salary \$22,600
codingeror in page year							1			*	Median salary \$23,000
Newly hired:											Mean Salaries
	27 (34%)	19	(33%)		27	(39%)	15	(26%)			\$24,900
	28 (35%)	10	(18%)		24	(34%)	14	(25%)			\$24,000
	10 (13%)	7	(13%)		5	(7%)					\$21,100
• • • • • • • • • • • • • • • • • • • •	9 (11%)	15	(27%)		9	(13%)					\$18,200
	4 (5%)	. 1	(2%)								\$20,800
(f) Other	1 (0.7%) / /	(7%)		1	(12)	3	(5%)	. 5	(3.5%)	\$20,100
Other characteristics											
							,				
	12 (152)		(9%)		14	(19%)	2	(4%)	18	(12.5%)	\$24,000
(11)									22	(15%)	\$22,400
(0)									36	(25%)	\$22,900
(d) Caucasian female	34 (45%)		(51%)						68	(47%)	\$22,000
	Directors identify themselves primarily as: (a) Clinical psychologists (b) Counseling psychologists (c) Psychiatrists (d) Mental health professionals (e) Social workers (f) Student personnel administrators (g) Other Centers that hired a counselor in past year Newly hired: (a) Doctorate + experience (b) A new doctorate (c) A.B.D. (d) Master's (counseling) (e) M.S.W. (f) Other Other characteristics of the newly hired (a) Minority male (b) Minority female (c) Caucasian male	themselves primarily as: (a) Clinical psychologists (b) Counseling psychologists (c) Psychiatrists (d) Mental health professionals (e) Social workers (f) Student personnel administrators (g) Other Centers that hired a counselor in past year (a) Doctorate + experience (b) A new doctorate (c) A.B.D. (d) Master's (counseling) (e) M.S.W. (f) Other Center characteristics (a) Minority male (b) Minority female (c) Caucasian male (10.7%	Directors identify themselves primarily as: (a) Clinical psychologists 40 (30%) 13 (b) Counseling psychologists 76 (56%) 60 (c) Psychiatrists 1 (0.7%) 0 (d) Mental health professionals 8 (6%) 7 (e) Social workers 2 (1.5%) 2 (f) Student personnel administrators 6 (4%) 10 (g) Other 2 (1.5%) 0 Centers that hired a counselor in past year 86 (49%) 51 Newly hired: (a) Doctorate + experience 27 (34%) 19 (b) A new doctorate 28 (35%) 10 (c) A.B.D. 10 (13%) 7 (d) Master's (counseling) 9 (11%) 15 (e) M.S.W. 4 (5%) 1 (f) Other 1 (0.7%) 4 Other characteristics of the newly hired (a) Minority male 12 (15%) 5 (b) Minority female 15 (19%) 5 (c) Caucasian male 18 (23%) 17	Directors identify themselves primarily as: (a) Clinical psychologists 40 (30%) 13 (14%) (b) Counseling psychologists 76 (56%) 60 (65%) (c) Psychiatrists 1 (0.7%) 0 (d) Mental health professionals 8 (6%) 7 (8%) (e) Social workers 2 (1.5%) 2 (2%) (f) Student personnel administrators 6 (4%) 10 (11%) (g) Other 2 (1.5%) 0 Centers that hired a counselor in past year 86 (49%) 51 (53%) Newly hired: (a) Doctorate + experience 27 (34%) 10 (18%) (c) A.B.D. 10 (13%) 7 (13%) (d) Master's (counseling) 9 (11%) 15 (27%) (e) M.S.W. 4 (5%) 1 (2%) (f) Other 1 (0.7%) 4 (7%) Other characteristics of the newly hired (a) Minority male 12 (15%) 5 (9%) (b) Minority male 12 (15%) 5 (9%) (c) Caucasian male 18 (23%) 17 (31%)	Directors identify themselves primarily as: (a) Clinical psychologists 40 (30%) 13 (14%) (b) Counseling psychologists 76 (56%) 60 (65%) (c) Psychiatrists 1 (0.7%) 0 (d) Mental health professionals 8 (6%) 7 (8%) (e) Social workers 2 (1.5%) 2 (2%) (f) Student personnel administrators 6 (4%) 10 (11%) (g) Other 2 (1.5%) 0 Centers that hired a counselor in past year 86 (49%) 51 (53%) Newly hired: (a) Doctorate + experience 27 (34%) 19 (33%) (b) A new doctorate 28 (35%) 10 (18%) (c) A.B.D. 10 (13%) 7 (13%) (d) Master's (counseling) 9 (11%) 15 (27%) (e) M.S.W. 4 (5%) 1 (2%) (f) Other 1 (0.7%) 4 (7%) Other characteristics of the newly hired (a) Minority male 12 (15%) 5 (9%) (b) Minority female 15 (19%) 5 (9%) (c) Caucasian male 18 (23%) 17 (31%)	Directors identify themselves primarily as: (a) Clinical psychologists 40 (30%) 13 (14%) 23 (b) Counseling psychologists 76 (56%) 60 (65%) 69 (c) Psychiatrists 1 (0.7%) 0 1 (d) Mental health professionals 8 (6%) 7 (8%) 5 (e) Social workers 2 (1.5%) 2 (2%) 2 (f) Student personnel administrators 6 (4%) 10 (11%) 6 (g) Other 2 (1.5%) 0 4 Centers that hired a counselor in past year 86 (49%) 51 (53%) 61 Newly hired: (a) Doctorate + experience 27 (34%) 19 (33%) 27 (b) A new doctorate 28 (35%) 10 (18%) 24 (c) A.B.D. 10 (13%) 7 (13%) 5 (d) Master's (counseling) 9 (11%) 15 (27%) 9 (e) M.S.W. 4 (5%) 1 (2%) 4 (f) Other 1 (0.7%) 4 (7%) 1 Other characteristics of the newly hired (a) Minority female 12 (15%) 5 (9%) 10 (b) Minority female 15 (19%) 5 (9%) 10 (c) Caucasian male 18 (23%) 17 (31%) 12	Directors identify themselves primarily as: (a) Clinical psychologists 40 (30%) 13 (14%) 23 (22%) (b) Counseling psychologists 76 (56%) 60 (65%) 69 (65%) (c) Psychiatrists 1 (0.7%) 0 1 (1%) (d) Mental health professionals 8 (6%) 7 (8%) 5 (5%) (e) Social workers 2 (1.5%) 2 (2%) 2 (2%) (f) Student personnel administrators 6 (4%) 10 (11%) 6 (6%) (g) Other 2 (1.5%) 0 4 (4%) Centers that hired a counselor in past year 86 (49%) 51 (53%) 61 (56%) Newly hired: (a) Doctorate + experience 27 (34%) 19 (33%) 27 (39%) (b) A new doctorate 28 (35%) 10 (18%) 24 (34%) (c) A.B.D. 10 (13%) 7 (13%) 5 (7%) (d) Master's (counseling) 9 (11%) 15 (27%) 9 (13%) (e) M.S.W. 4 (5%) 1 (2%) 4 (6%) (f) Other 1 (0.7%) 4 (7%) 1 (1%) Other characteristics of the newly hired (a) Minority male 12 (15%) 5 (9%) 10 (14%) (b) Minority female 15 (19%) 5 (9%) 10 (14%) (c) Caucasian male 18 (23%) 17 (31%) 12 (17%)	Directors identify themselves primarily as: (a) Clinical psychologists 40 (30%) 13 (14%) 23 (22%) 25 (b) Counseling psychologists 76 (56%) 60 (65%) 69 (65%) 64 (c) Psychiatrists 1 (0.7%) 0 1 (1%) 0 (d) Mental health professionals 8 (6%) 7 (8%) 5 (5%) 8 (e) Social workers 2 (1.5%) 2 (2%) 2 (2%) 1 (f) Student personnel administrators 6 (4%) 10 (11%) 6 (6%) 10 (g) Other 2 (1.5%) 0 4 (4%) 3 Centers that hired a counselor in past year 86 (49%) 51 (53%) 61 (56%) 51 Newly hired: (a) Doctorate + experience 27 (34%) 19 (33%) 27 (39%) 15 (b) A new doctorate 28 (35%) 10 (18%) 24 (34%) 14 (c) A.B.D. 10 (13%) 7 (13%) 5 (7%) 9 (d) Master's (counseling) 9 (11%) 15 (27%) 9 (13%) 16 (e) M.S.W. 4 (5%) 1 (2%) 4 (6%) 0 (f) Other 1 (0.7%) 4 (7%) 1 (1%) 3 Other characteristics of the newly hired (a) Minority male 12 (15%) 5 (9%) 14 (19%) 2 (b) Minority female 15 (19%) 5 (9%) 10 (14%) 7 (c) Gaucasian male 18 (23%) 17 (31%) 12 (17%) 20	Directors identify themselves primarily as: (a) Clinical psychologists	Directors identify themselves primarily as: (a) Clinical psychologists	Directors identify themselves primarily as: (a) Clinical psychologists

The salary data in this item is difficult to interpret because statistical analyses comparing race and sex variables with training variables were not done. The lower mean salary for caucasian females, however, is probably due to the fact that there were almost 3 times as many white females hired at the masters in counseling level than there were white males (17 to 6). Also all 5 MSW's hired were white females.

49. Director's preferences

	when hiring:													
	(a) APA approved intern- ship required	10	(8%)	6	(7%)		10	(10%)	6	(6%)	18	(9%)		
	(b) APA approved intern- ship preferred	46	(35%)	29	(33%)		41	(39%)	32	(31%)	80	(35%)		
	(c) Any respectable					1.4								
	internship experi- ence is acceptable	59	(45%)	45	(51%)		45	(43%)	53	(51%)	109	(47%)		
	(d) Internship experi- ence not required	16	(12%)	8	(9%)		9	(9%)	13	(13%)	24	(10%)		
50	Who is responsible for													
50.	insurance coverage for													
	practicum students: (a) Counseling center	16	(15%)		(15%)			(13%)		(16%)		(14%)	Several ce	
	(b) Academic department		(29%)		(20%)			(33%)		(18%) (23%)		(27%) (19%)	suggested should have	
	(c) Student's themselves (d) No coverage provided		(15%) (40%)		(26%) (39%)			(19%) (36%)		(42%)		(40%)	an "uncerta category.	

^{51.} Mean salary increase received by counseling center staff this year 6.2% 5.9% 6.5% 5.7% 6

^{52.} Fund Raising Activities: The numbers following items identify schools. Consult Directory.

Community or non-student counseling, consultation, testing, workshops, etc. (9), (13), (63), (83), (54), (18), (216), (207), (181), (199), (248), (89), (90), (99), (193), (187)

^{2.} Testing Programs (MAT, GSAT, LSAT, etc.) (187), (216), (210), (223), (189), (162), (196), (90), (52, (8)

Assessment for VA, industrial clients, police, campus applicants. (63), (133), (132), (184), (182), (221), (193), (248)

^{4.} Grant writing. (223), (155), (125), (205)

^{5.} Consultation to departments, staff, industry, etc. (41), (17), (193), (133), (132), (248), (211), (221)

^{6.} Charging for written materials. (41), (184), (236), (232)

^{7.} Career workshops. (82)

- 8. Reading improvement workshops. (82)
- 9. Providing counseling services for other schools. (161), (177)
- 10. Non-student SIGI users. (136)
- 11. Charge \$2.00 for use of computer for career counseling. (69)
- 12. Graduate school funded intern as a "service to university community." (220)
- 13. Staff overload fee-split between counselors and center. (18)
- 14. Staff assignments to other departments. (117)
- 15. Money earned by professional activities of staff contributed to development fund. (129)
- 16. Student government support for educational media and career resources. (241)
- 17. Title III funds. (238)
- 18. Pursuaded development officer to look for money for internships. (205)
- Brought in \$50,000 by teaching workshops for affirmative action personnel, medical center, and through consultations. (185)
- 20. Medicaid agency. Charge welfare clients through county. (175)
- 21. Computers paid for through university benefit funds and matching grants. (165)
- 53. Computer Software: Data is arranged in some very rough categories. Please excuse if some are misplaced. School numbers follow for those of you who would like to compare notes with other directors.
 - A. Campus Involvement: TIES (49)
 - B. Career Counseling:

SIGI and SIGI Plus (003, 012, 17, 34, 46, 61, 67, 72, 80, 89, 97, 98, 103, 111, 131, 133, 164, 178, 181, 195, 196, 197, 198, 199, 201, 213, 221, 229)

Discover (002, 49, 64, 67, 87, 96, 97, 102, 108, 109, 111, 113, 123, 129, 160, 162, 168, 180, 194, 195, 200, 207, 209, 225, 228, 234)

GIS (67, 105, 181); IBM Job Match (002); Personal Career Directions (140, 165); Kansas Careers (76)

- C. Communications: Appleterm (16); Appleaccess (240)
- D. Connecting PC to Main Frame: PC Tie (165)
- E. Data Base Management:

DBase II and III (15, 51, 59, 88, 134, 164, 170, 175, 180, 193, 198, 204, 207, 219)

Multimate (46, 58, 63, 128)

Lotus 1-2-3, (6, 21, 82, 154, 170, 182, 184, 188, 204, 207, 227, 228, 230)

Profile III (105); TIMS (89); D.B. Master (147, 152); Condor (99); Super Base (247)

Radio Shack Profile Plus (113); Applequick (58); Epistat (96)

- F. Demographics: Perfect Writer Graphics (56); Ex-Edit Program (22)
- G. Educational Planning: Major-Minor Search (25)
- H. Files:

Multimate (63, 64, 234); Perfect Writer Files (56); PC File III (012); PC File II (002, 125); PFS Files (146); Macword File (209)

- I. Health: The Dine System (146); Format II (147)
- J. Overhead Transparencies: Overhead Express (222)
- K. Payroll Spreadsheets: Degi-Calc Program (22)
- L. Quality Prints for Brochures, etc.: Digital Print Package (22)
- M. Research & Statistics:

DEC-Mate (40); Multiplus (17, 88, 102, 186, 223); Stat-Pro (152); Systad (184); Searchware (22)

- N. Send-Receive Messages: DEC-Mail (22)
- 0. Skills Training: CASS I (129); Basic Skills Software (216)
- P. Stress Reduction: Relax with Games (49, 185); Computerized Stress Test (16)
- Q. Testing: Beck Depression Inventory (016); MMPI Scoring (61, 87, 98, 147, 200, 209); GRE Prep (61, 216)
- R. Test Construction: Test Item Bank (63); Micro-test I and II (234, 240)

S. Test Scoring: Apple Access II (52); Homemade (144); Psychometric (143)

T. Word Processing:

Word Star (B15, 21, 38, 39, 76, 89, 121, 170, 185, 186, 191, 203, 204, 205, 207, 236)
Word Perfect (65, 94, 134, 193, 228, 254)
Superscript (97, 195)
Display Writer (97, 133, 231)
Mac Writer (171, 219, 248)
Appleworks (16, 76, 138, 144, 184)
Volkswriter (164, 184)
Applewriter (54, 240)
Scriptset (63, 111, 167)
PC Write (002)
Free Style (204)

HP Word (69)
Memo Maker (69)
Microsoft (59, 133, 162, 181, 183, 219)
Moss II (196)
Radio Shack W8 (113)
Screenwriter (146)
Superwriter (222)
Word Plus (182)
PFJ II (102, 132, 187, 217)
IBM Word Processor (82)
Bank Street Writer (105)

U. General:

Special Program for Counseling Center Scheduling and Demographics Nathan Anspach, 2807 Stannwood Ave., Jacksonville, FL 32207, (904)-396-6780 (137) "Print Package" from Digital Concepts, Inc., Box 83455, Pittsburgh, PA 15218 (92)

54. Comments about the benefits of IACS Accreditation

- a. IACS helped by supplying information needed for reports, obtaining some additions to staff and by adding to our status on campus.
- b. No specific advantage but did provide for professional recognition and review.
- c. Helped to strengthen administrative procedures, case conferences, record keeping, funding priorities, pride in staff, etc.
- d. Offer to help with state-wide funding budget crisis.
- e. It keeps us on our toes and evaluation is shared with administration.
- f. The feedback given by site visitors helped staff morale. Also for validating our own perceptions.
- g. Was major factor in our not losing a staff position.
- h. Offers reasonable and objective evaluation of our service for ongoing maintenance and expansion.
- 1. None apparent save for satisfaction.
- j. P.R. with administration.
- k. More intangible than tangible, but believe it has been helpful for retaining staff, funding and the like.
- Self-study and peer evaluation helpful; also helped get funding for interns; recognition from Dean, V.P., and President.
- m. Allowed us to thwart attempt by psychiatric service on campus to evaluate us in a bid to take us over. We insisted on peer evaluation by a respected accrediting association.
- n. Helped us move from acting to permanent director.
- o. Professional feedback and support. Also additional information to use in requesting administration support for program improvement.
- p. Accountability; in house "political" value; support for other institutional self-study-initiatives.
- q. Helping us to maintain Staff is primary advantage.
- r. Added tremendously to university and community support and recognition increased budget, staff, etc.
- s. The site visit is extremely useful. Also has helped to enhance our status and reputation on campus.
- t. Support with administration.
- u. Increased our credibility and professionalism.
- v. I question the value of accreditation.
- w. More credibility within the institution.
- x. No practical advantage as we are not open to public.
- y. It has helped us in our arguments for new staff positions which are being decided upon now. Also increased our credibility on campus.
- z. Information supplied by IACS, and written evaluations and recommendations have been useful in supporting my requests for budget increases.
- aa. Has helped in defining ourselves better through self-evaluation.
- bb. Having minimum standards helpful and the formal self-assessment is good for us.
- cc. Politically valuable in obtaining resources.
- dd. Political advantage.
- ee. No advantage.
- ff. Peer review offers useful suggestions; aids credibility; helps V.P. better understand prof. ethics.

- gg. Accreditation an expected academic exercise. The fact that the Center is accredited by IACS is seen as evidence that we are providing the kind of first rate service the university demands.
- hh. Suggestions have been helpful. Confirmation of center activities also a benefit. Has also helped us in dealing with the Vice Chancellor.
- ii. Increased status of C.C. within the university.
- jj. Gives a bit more credibility to service.
- kk. Establishes standards and gives ideas to improve C.C. functioning.
- Credibility increased within university community and with other mental health agencies, interns, clients and other centers.
- mm. Focuses attention on standards and practices. Outside evaluation very helpful.
- nn. Increased credibility with faculty and administration who prior to evaluation process didn't really understand what we do or if we were competent, etc.
- oo. Serves as a national comparison.
- pp. Provides us with additional input for self-evaluation and peer-evaluation.
- qq. Has given us impetus to upgrade several areas and it also has been a morale boost.
- rr. My supervisor is impressed with our seeking accreditation and he has used this in discussion with the health center about our staff competence!
- ss. Being accredited is viewed very positively by university administration.
- tt. Self-evaluation, and field visit report helped improve our image with administration.
- uu. Support, information when needed.
- vv. Leverage, credibility of center within university.
- ww. Helps us with on-campus politics.
- xx. Adds to Center credibility in college community and with clientele.

55. Comments on collective bargaining

- a. Our union ineffectual at best, negative in past because union action kept an incompetent person on staff for about 18 months.
- Some positive, some negative) helped specific employee/supervisor expectations regarding workload, etc.
- c. Provided continuing appointments for staff with sabbatical leave benefits.
- d. Psychologists with Faculty appointments are unionized and receive more money than non-Faculty psychologists. Creates a morale problem.
- e. We have a "Faculty" bargaining unit. "Old Timers" in C.C. were placed in the unit. Newer people are in a different category. When vacancies occur, counselors enter into positions that are <u>not</u> in the bargaining unit. Service-wise no problem. Administrative-wise a pain.
- f. Classification became problematic. Communication was, by design, less open.
- g. The job security and raises obtained through collective bargaining help morale.
- h. Salary decline.
- i. As academic staff we have voice, but little weight.
- j. Whenever collective bargaining comes here we will close down the Center.
- k. Results in clock watching behavior/reluctance to work on weekends, vacation periods, etc.
- 1. Provides another feedback mechanism.
- m. None to date. But currently pursuing grievance to establish a definition of workload to save myself from 50-60 hour work weeks which we find necessary as the only psychological counselor for a student body of 2,500. I can't take the drain any longer.

56. Sampling of Innovative Staff Development Programs (school numbers follow)

A number of schools brought in speakers from other centers or other programs to take on counseling-related issues. Too many to list here. Also a number listed innovative programs offered for students which were omitted.

- a. College attorney spoke to us on state law concerning confidentiality, "duty to warn", etc. (75)
- b. Foundation support for external review. Also many in-service programs. (129)
- c. Staff visited 2 out of state counseling centers. (208)
- d. Program on team building. (200)
- e. Multi-cultural awareness program. (231)
- f. Monthly colloquiums approved for continuing education credits by Psychology Licensing Board. (193)
- g. Dean provides funds for secretary and interns to attend conferences. (238)
- h. Visits to various centers sites for professional development. (198)

- Trained staff in research methods applied to student affairs, in working with sexual assault victims, and in working with campus emergencies. (57)
- j. Programs on how to maintain personal and professional integrity in a hostile environment. (23)
- k. Coordinate all staff development for student services staff. Last year focus was on a management theme, this year on ethics. (133)
- 1. Working with the learning disabled. (143)
- m. Film series with discussion as supplement to case consultation meetings. (26)
- n. Presentations on "Date Rape" and "In Search of Excellence."
- o. Seminars on legal issues and short-term therapy. Also total staff involvement in strategic planning. (137)
- p. Myers-Briggs training. (224)
- Program on physical and sexual abuse. Social workers, attorneys, social health workers service to staff. (236)
- r. Staff take turns facilitating discussion on relevant topics. (139)
- s. Use of SASSHA tapes with staff. (232)
- t. Extensive training of staff in various departments of the university. (68)
- Public television tapes on appropriate topics (incest, obesity, multiple personalities, etc.)
 used for staff discussions. (71)
- v. Expert provided 4 lectures to staff on time-limited psychotherapy. (192)
- w. Suicide workshop. (142)
- x. Developmental theory review for staff based on New Direction series. (123)
- y. Seminars in art therapy. (59)
- z. Consulting psychiatrist gives weekly talks on dynamic theory. (179)
- aa. Special in-service programs on treatment of borderline personalities by local psychiatrist. (39)
- bb. Cokazzini presentations on group therapy vis-a-vis individual counseling. (117)
- cc. Many activities, retreats, special consultants, sponsored a state counseling center meeting, etc. (05)
- dd. A variety of in-service training programs on topics such as "Choices", psychology and the environment, referral procedures, eating disorders, genetic counseling, stress management for families of patients who have had a psychotic breakdown, "Counseling in Japan", etc., etc. (90)

ALPHABETIZED LISTING OF PARTICIPANTS (Directory Number Follows Name)

Aanstad, J. (253)	Coonce, J. (123)	Hadley, V. (142)	May, R. (225)
Allbritten, W. (102)	Copeland, P. (257)	Hammond, R. (168)	McBrien, R. (135)
Allen, R. (215)	Corazzini, J. (231)	Hanek, M. (112)	McCalla-Wriggins, B. (064)
Anderson, D. (085)	Corirossi, D. (043)	Hansche, J. (162)	McGuinness, T. (060)
Anderson, J. (069)	Cousins, T. (150)	Harris, A. (049)	McIntosh, B. (140)
Andrews, P. (149)	Cowgell, V. (057)	Harman, R. (174)	McQuade, M. (131)
Anton, W. (217)	Crawford, A. (204)	Hart, J. (016)	McMullin, J. (130)
Archer, J. (180)	Crego, C. (021)	Haslaw, M. (077)	Michaud, J. (220)
Atkins, S. (005)	Crews, D. (084)	Hatton, J. (023)	Mond, M. (189)
Aubuchon, J. (119)	Dachowski, M. (089)	Hayward, H. (083)	Montgomery, D. (055)
Austin, B. (234)	Danchise, R. (010)	Heikkinen, C. (226)	Morante, E. (104)
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